



Jet Propulsion Laboratory  
California Institute of Technology

# Persistence: The Value of Taking the Long View

August 15, 2017

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California Institute of Technology**

**Presented to:  
The Aerospace & Defense Forum  
San Fernando Valley Chapter  
Sherman Oaks, CA**



# From Caltech students testing rockets to exploring the planets in our lifetime



Caltech students (1936)



Missiles (1940s)



Explorer 1 (1958)



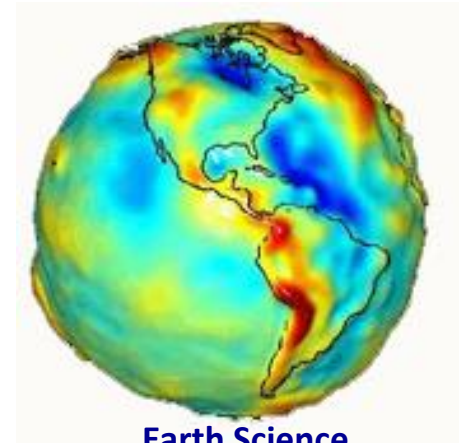
Mars Exploration Rovers

(2004 – present)



Spitzer Space Telescope

(2004 – present)

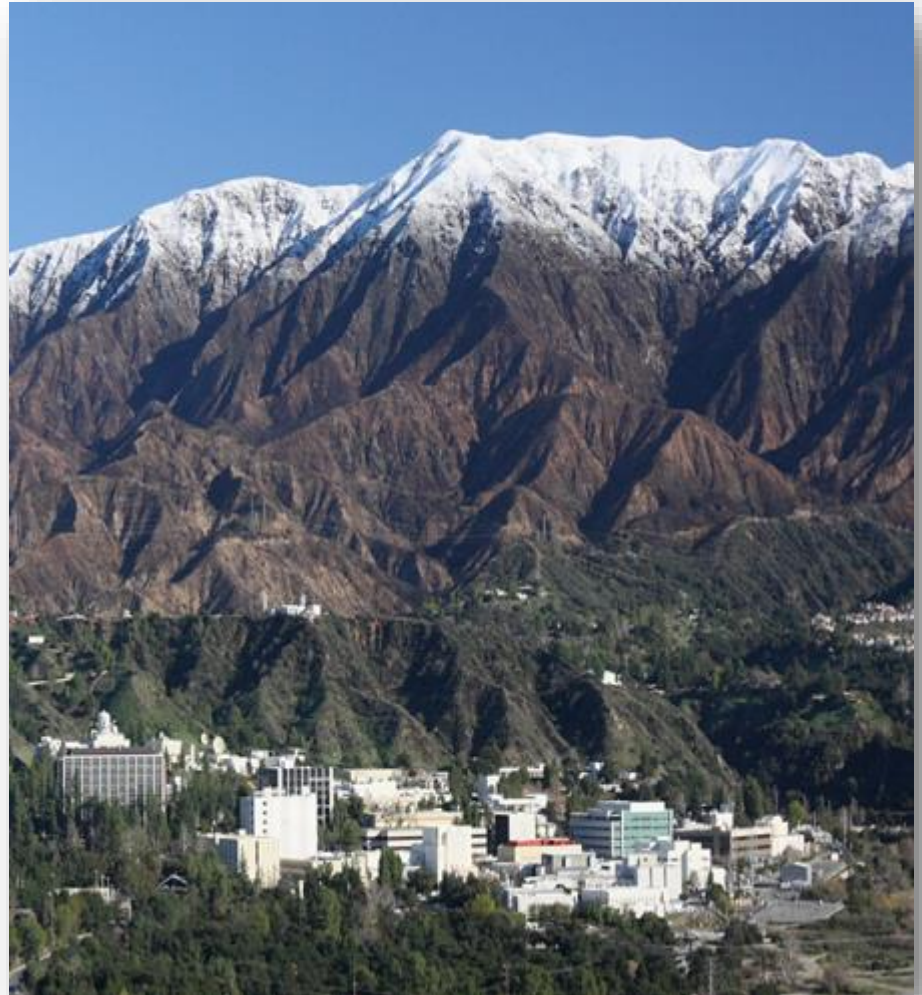


Earth Science

(1978 – present)

# JPL is part of NASA and Caltech

- Federally-funded (NASA-owned) Research and Development Center (FFRDC)
- University Operated (Caltech)
- \$2.3B Business Base
- 5,600 Employees
- 167 Acres (includes 12 acres leased for parking)
- 139 Buildings; 36 Trailers
- 673,000 Net Square Feet of Office Space
- 906,000 Net Square Feet of Non-Office Space (e.g., Labs)



# What does JPL buy?

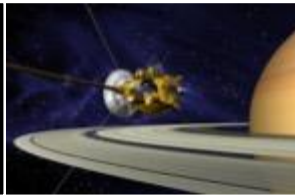
- **JPL Acquisition and Supplier Resources Website**

**<https://www.jpl.nasa.gov/acquisition>**

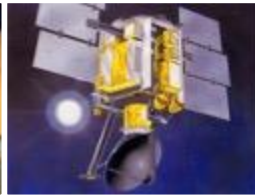
# 19 Spacecraft and 10 instruments Across the Solar System and Beyond



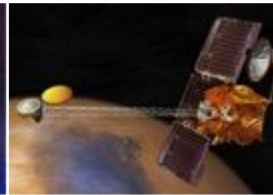
Two Voyagers (1977)



Cassini (1997)



QuickSCAT (1999)



Mars Odyssey (2001)



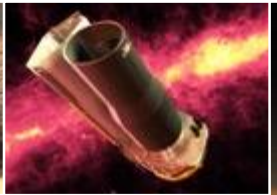
Jason 2 (2008)



GRACE (2002)



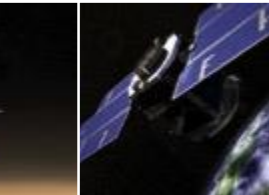
Opportunity (2003)



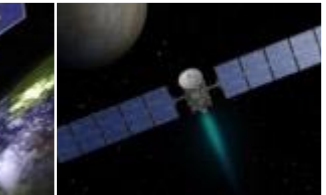
Spitzer (2003)



Mars Reconnaissance  
Orbiter (2005)



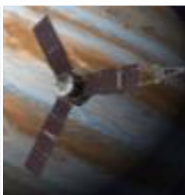
CloudSat (2006)



Dawn (2007)



NEOWISE (2009)



Juno (2011)



Curiosity (2011)



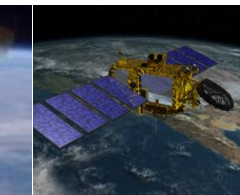
NuSTAR (2012)



OCO-2 (2014)



SMAP (2015)



Jason 3 (2016)

## Instruments

### Earth Science

- MISR (1999)
- AIRS (2002)
- TES (2004)
- MLS (2004)
- ASTER (2009)
- RapidScat (2014)

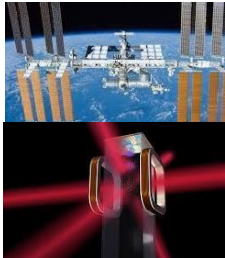
### Planetary/Lunar

- MARSIS (2003)
- MIRO (2004)
- Diviner (2004)

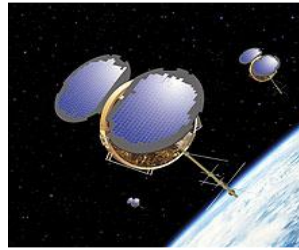
### Tech Demo

- OPALS (2014)

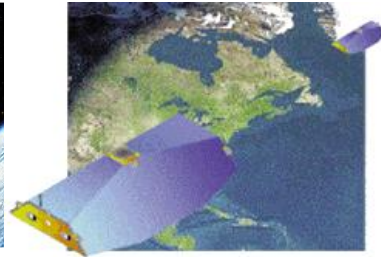
# Upcoming Launches



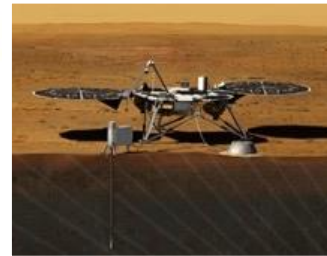
**Cold Atom Lab  
2017**



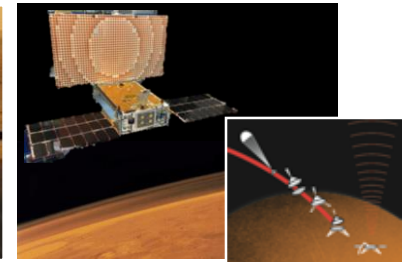
**COSMIC-2  
2018**



**GRACE-FO  
2018**



**InSIGHT  
2018**



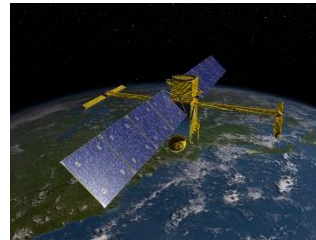
**MarCo  
2018**



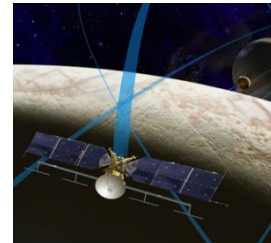
**Mars 2020**



**NISAR 2021**



**SWOT 2021**



**Europa Clipper 2022**



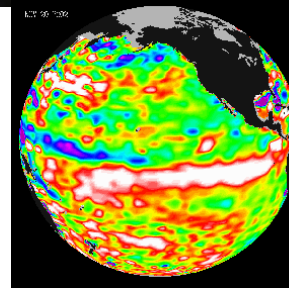
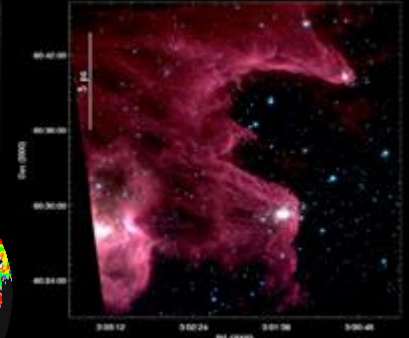
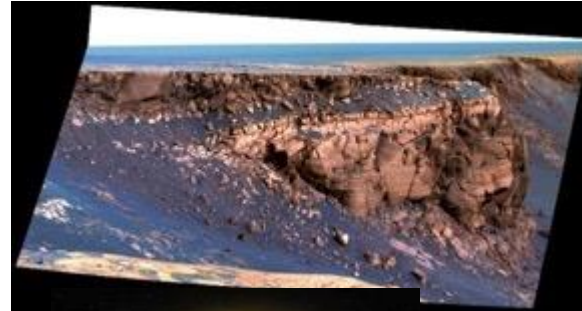
**WFIRST 2022**



**Psyche  
2022**

# JPL's mission for NASA is robotic space exploration

- Mars
- Solar System
- Exoplanets
- Astrophysics
- Earth Science
- Interplanetary Network

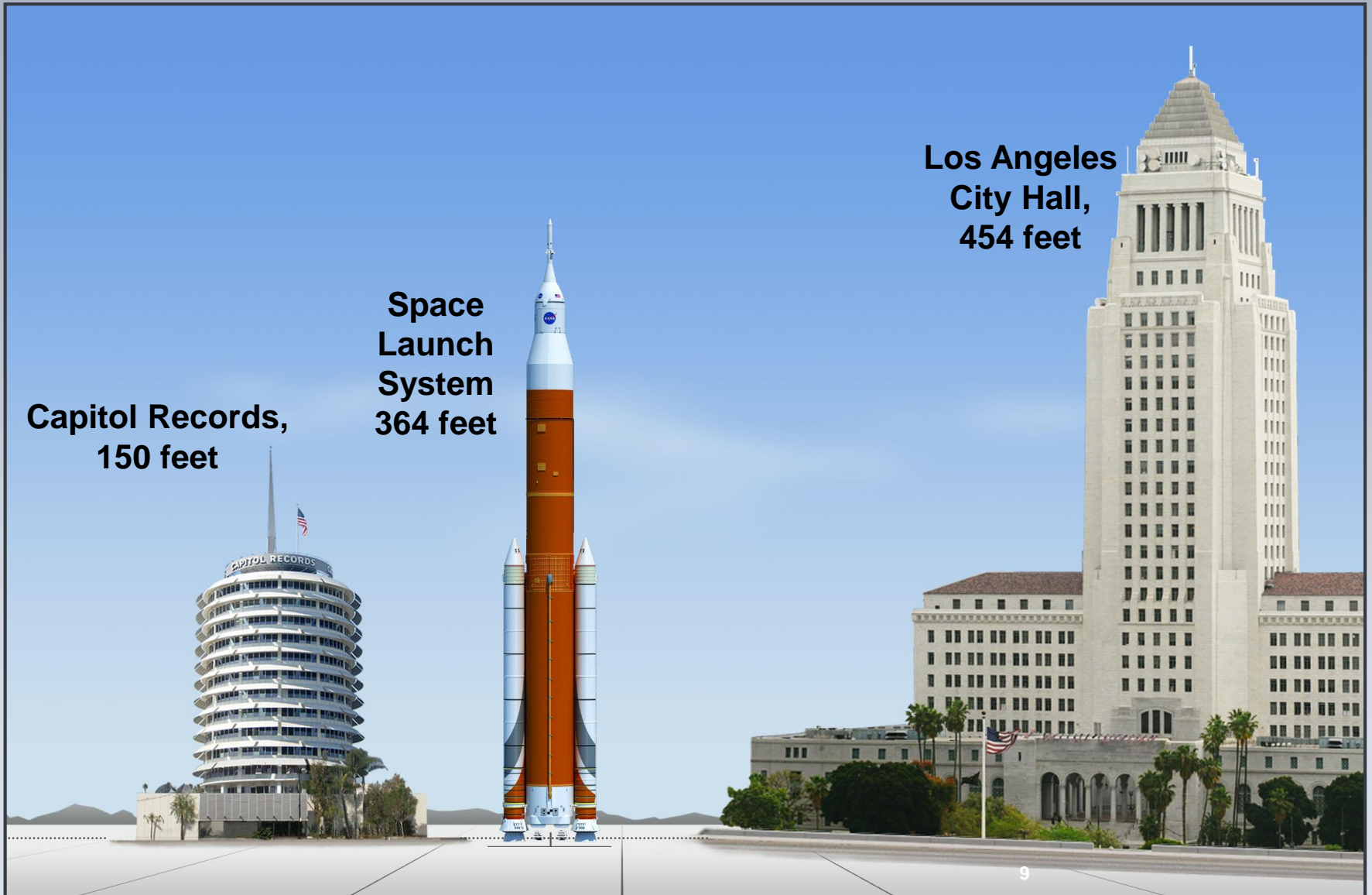


# JPL also supports human space exploration

- **International Space Station**
  - Operations Enhancements
  - Payloads
- **Robotic Precursor Missions & Instruments**
  - Moon, Mars, and Asteroids
- **Current Exploration Systems**
  - Orion Crew Capsule
  - Space Launch System
  - Ground Systems and Operations
- **Planned Exploration Systems**
  - Power and Propulsion Element (PPE)
  - Deep Space Gateway (Habitation + PPE)
- **Robotic Infrastructure**
  - Surface Systems
  - Communications Infrastructure



# Space Launch System Size Comparison



# Some quotes on planning...

- **“A goal without a plan is just a wish”**  
- Antoine de Saint-Exupéry
- **“By failing to prepare, you are preparing to fail”**  
- Benjamin Franklin
- **“Give me six hours to chop down a tree and I will spend the first four sharpening the axe”**  
- Abraham Lincoln
- **“In preparing for battle, I have always found that plans are useless, but planning is indispensable”**  
- Dwight Eisenhower
- **“If you don’t know where you are going, you’ll end up someplace else”**  
- Yogi Berra

# Some thoughts on planning...

- **Planning is more like a roadmap, not just a fixed itinerary**
  - Always focused on getting to the objective
  - Alternative routes are possible, including on-ramps and off-ramps
  - The actual path is subject to change for many reasons



# Some thoughts on goals and objectives...

- **Goals can often be too general for planning purposes**
  - **Explore Space**
  - **Get an education**
  - **Improve my business**

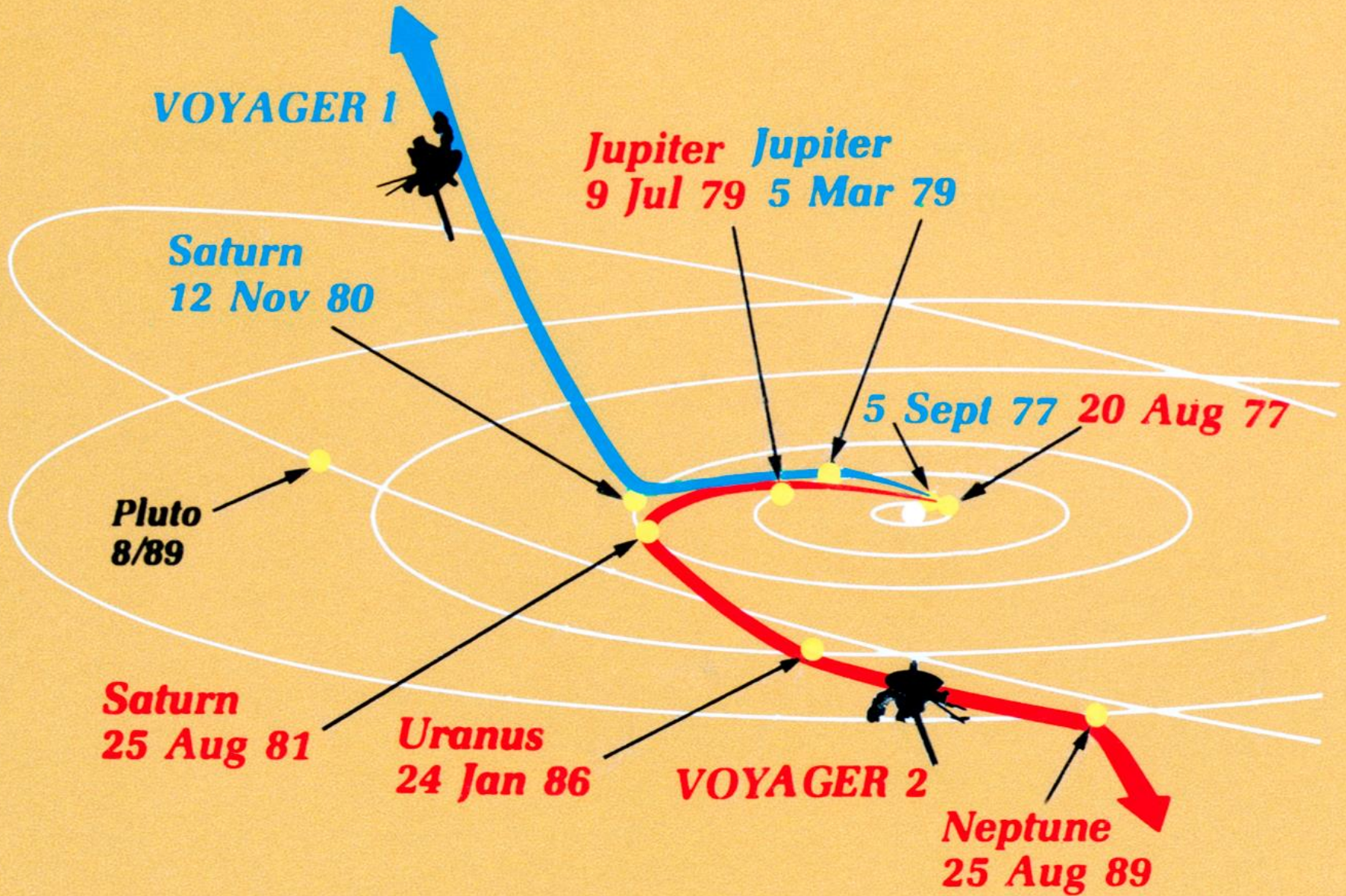
# Some thoughts on goals and objectives... (cont'd)

- Objectives, both long-term and short-term, can drive planning, if they are S.M.A.R.T. (Specific, Measurable, Achievable, Relevant, and Time-tagged)
  - “First, I believe that this nation should commit itself to achieving the goal, before this decade is out, of landing a man on the moon and returning him safely to the earth.”  
- John F. Kennedy
- Get a B.S. in Engineering in four years
- Double gross sales in two years

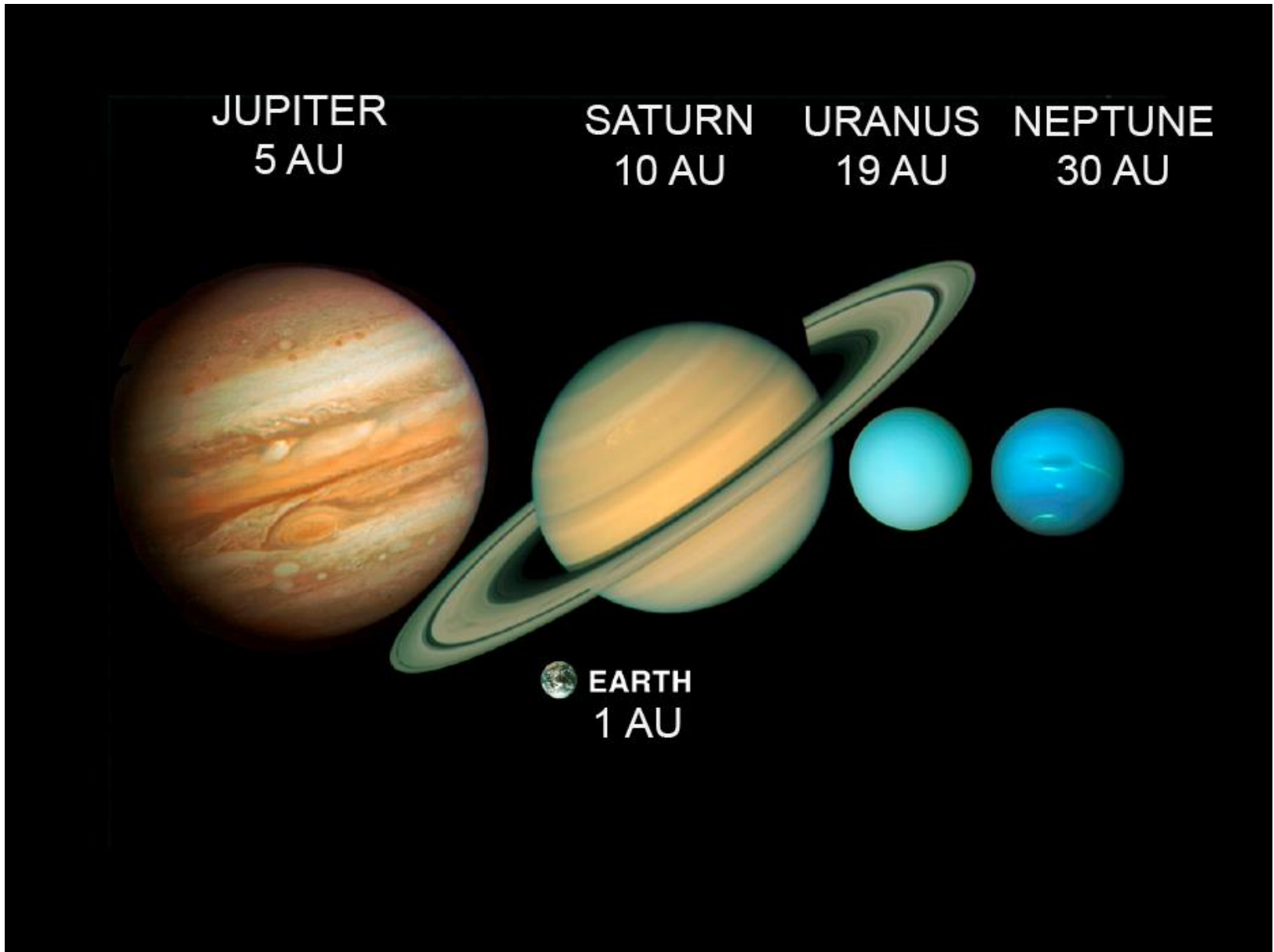
# **Voyager Example (Grand daddy of them all)...**

- **Ambitious Objective: Outer Planets Grand Tour**
- **Needed planetary alignment happens only every 175 years**
- **At first was a much more grandiose mission launched on a Saturn V**
- **Descoped and budgeted to only visit Jupiter and Saturn**
- **Result (so far): Grand Tour achieved**
- **Current Status: Voyager Interstellar Mission**

# Voyager



# Voyager – Planets Visited



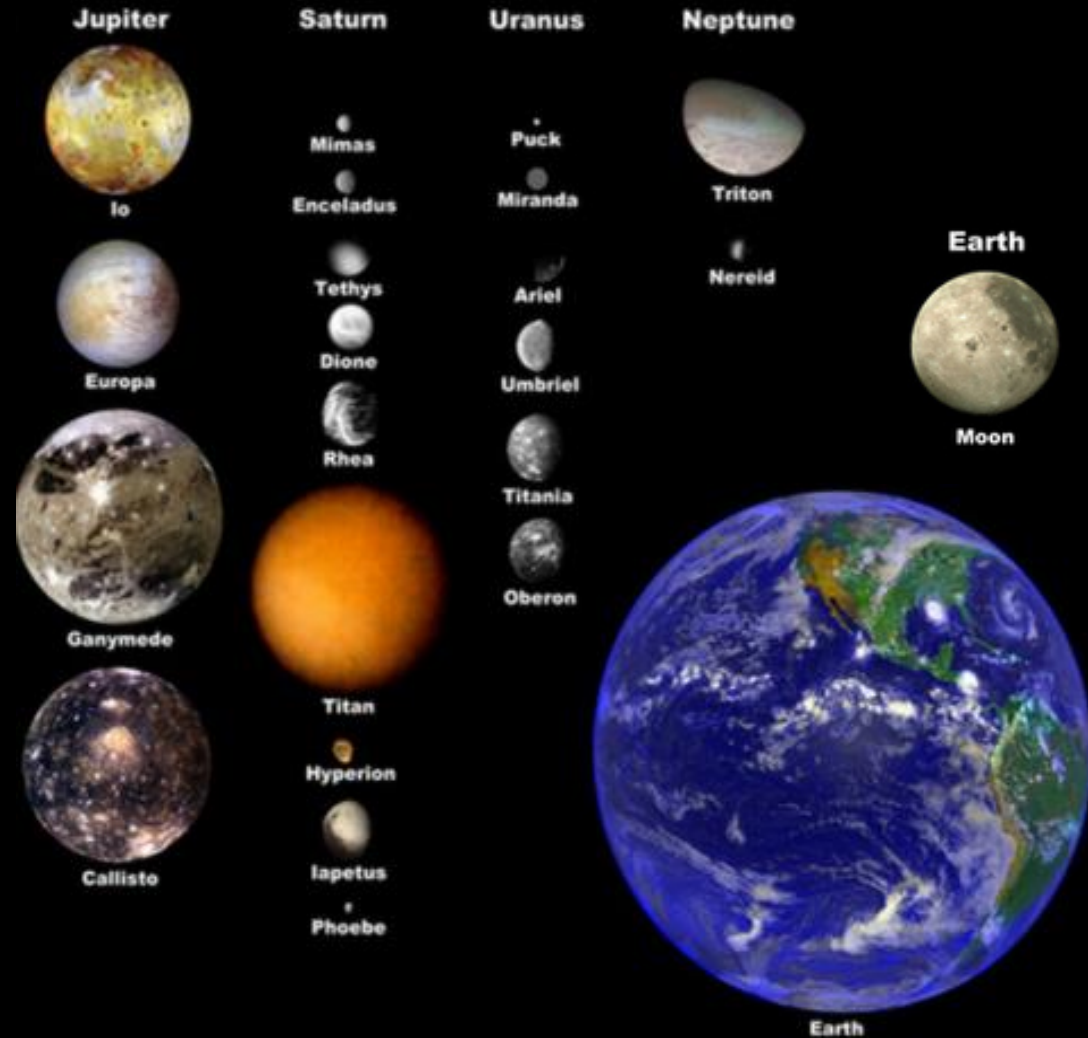
# Voyager 1 and 2 explored all four giant outer planets of our solar system, 48 of their moons

Voyager visited eight of Jupiter's moons and discovered three

Voyager took images of 17 of Saturn's moons, including four that they discovered.

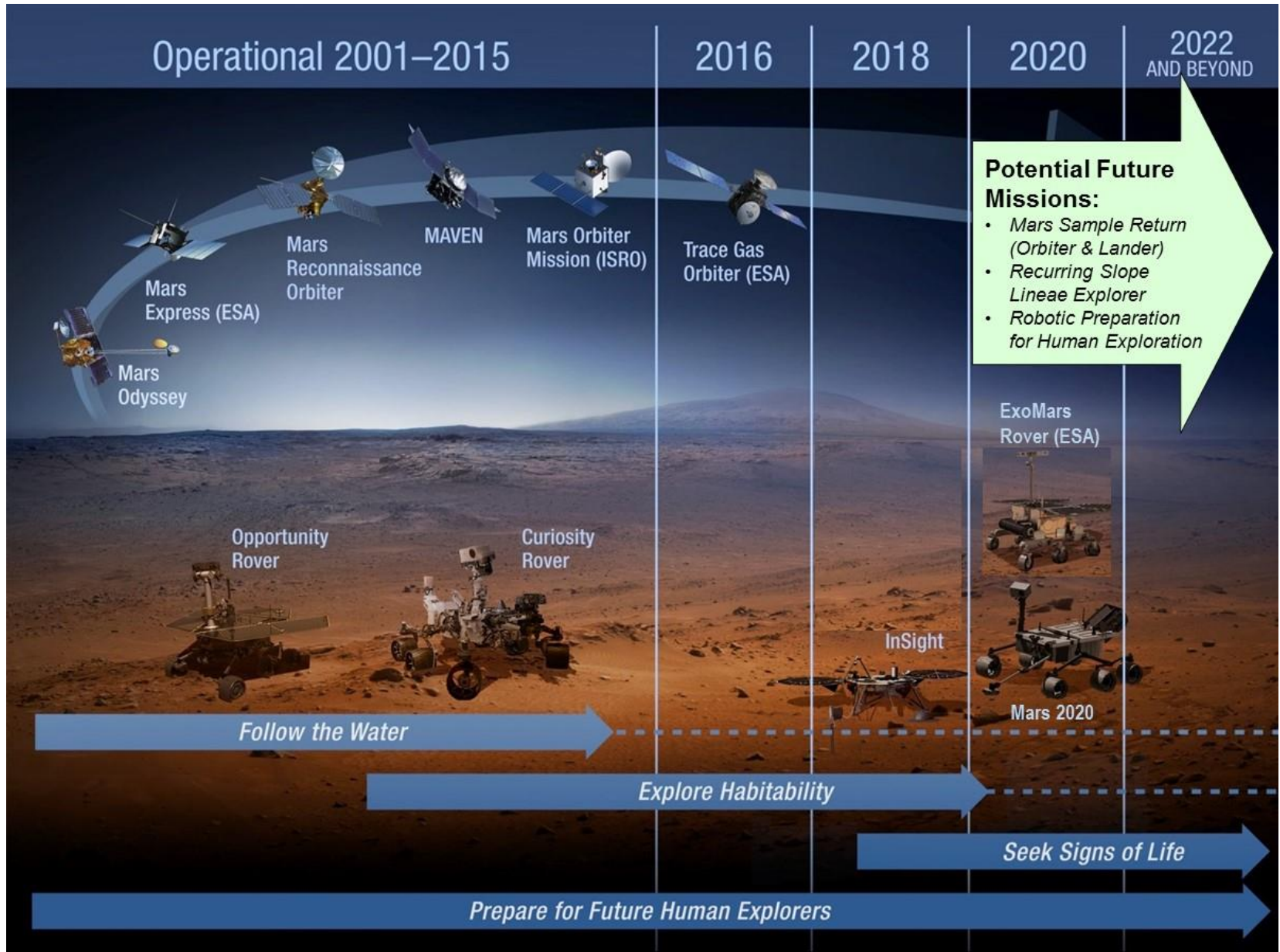
Voyager found 11 new moons at Uranus and visited 16.

Voyager imaged eight of Neptune's moons, discovering five of them.



Outer Planet Moons Scaled to Earth's Moon

# Robotic Mars Exploration Missions



# But, how did we get there...



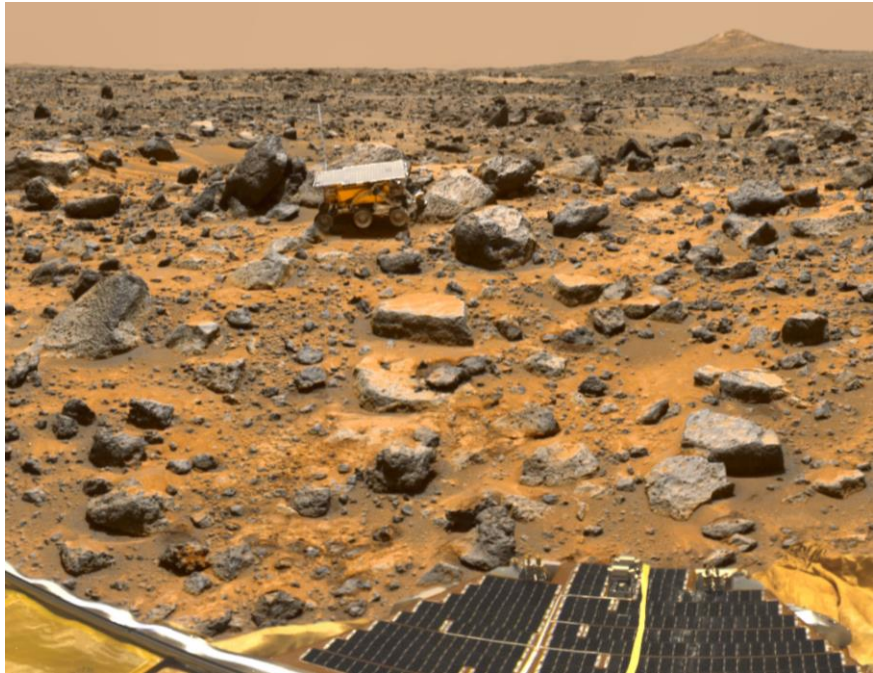
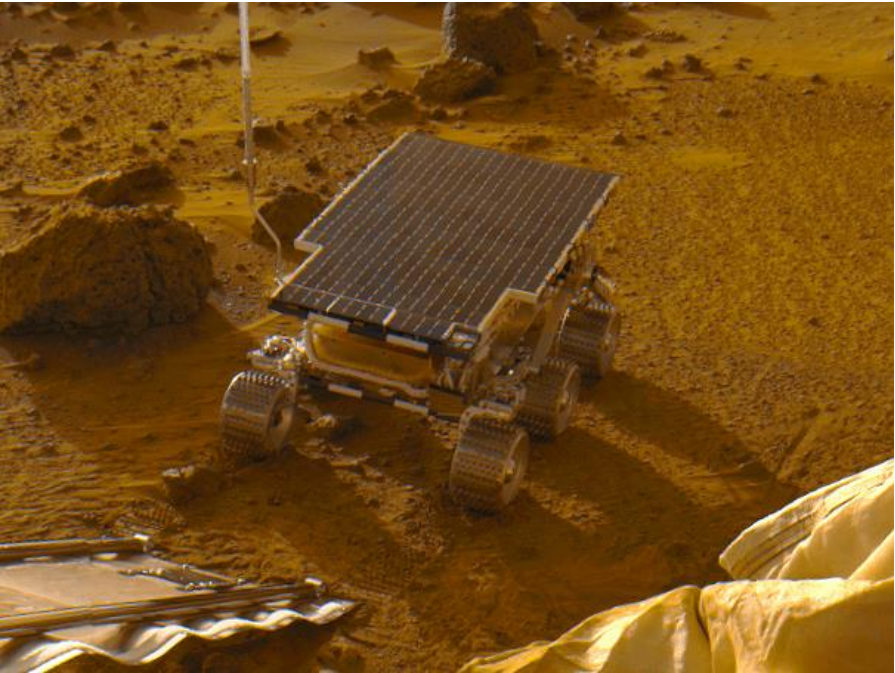
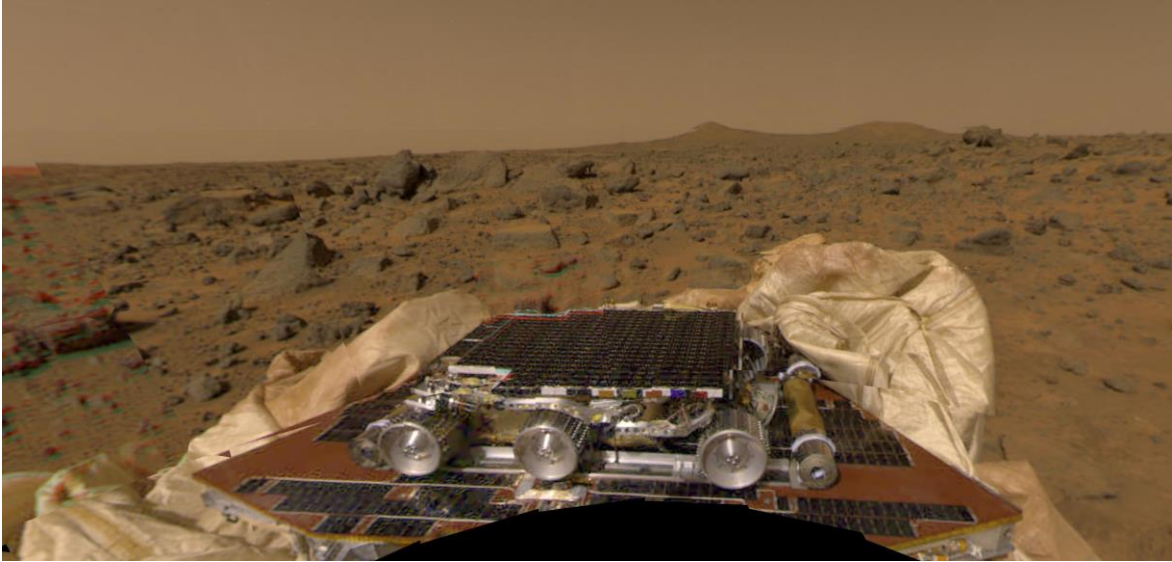
Donna Shirley and the rover "Sojourner Truth"

**And the rest is history, and the future...**

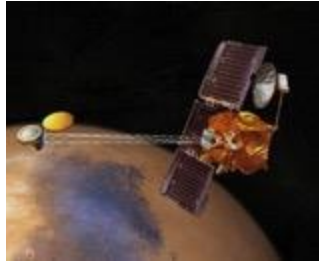


**Tony Spear and Team celebrating the Mars Pathfinder landing**

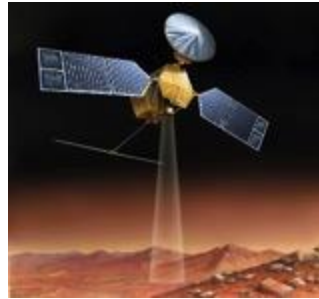
# Pathfinder landed on Mars' Ares Vallis - July 4, 1997



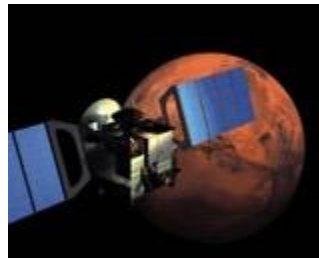
# Now: A continuous robotic presence on and in-orbit around Mars



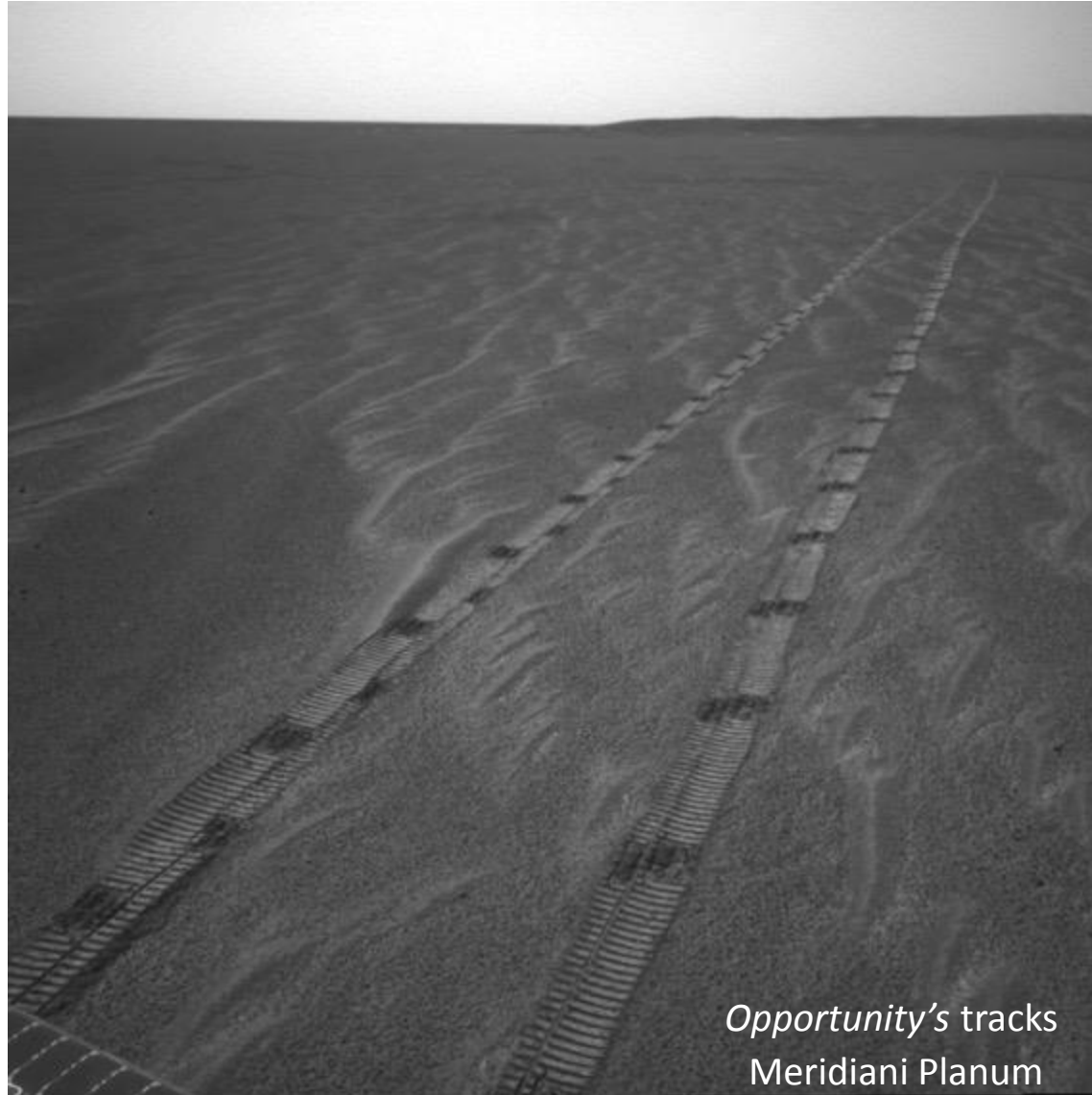
2001 Mars Odyssey



Mars Reconnaissance Orbiter



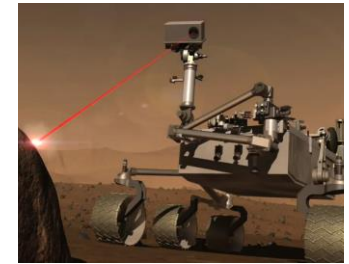
Mars Express (ESA)



*Opportunity's tracks*  
Meridiani Planum



Opportunity

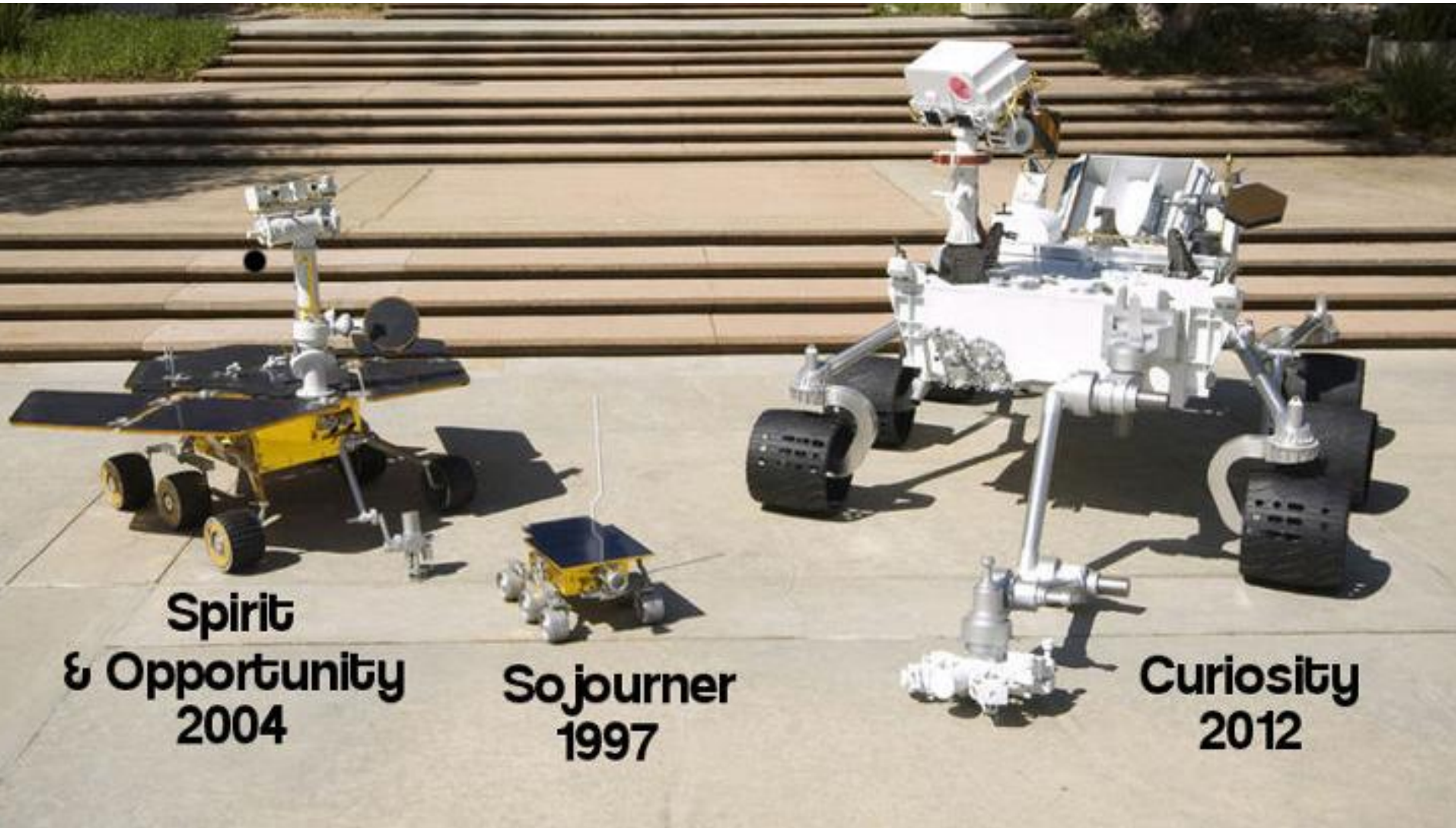


Curiosity

*"Do not go where the path may lead, go instead where there is no path and leave a trail"*

--- Ralph Waldo Emerson

# Mars Rovers Family Portrait: Adding capability over time



**Spirit  
& Opportunity  
2004**

**Sojourner  
1997**

**Curiosity  
2012**

# Mars Science Laboratory (Curiosity Rover)

## Example...

- Look for evidence of conditions conducive to past or present life
- Wheel wear problem...

**Curiosity's primary scientific goal is to explore and quantitatively assess a local region on Mars' surface as a potential habitat for life, past or present**

- **Biological potential**
- **Geology and geochemistry**
- **Water, weather, and climate**
- **Radiation levels and hazards**





**150-km Gale Crater contains a 5-km high mound of stratified rock. Strata in the lower section of the mound vary in mineralogy and texture, suggesting that they may have recorded environmental changes over time.**





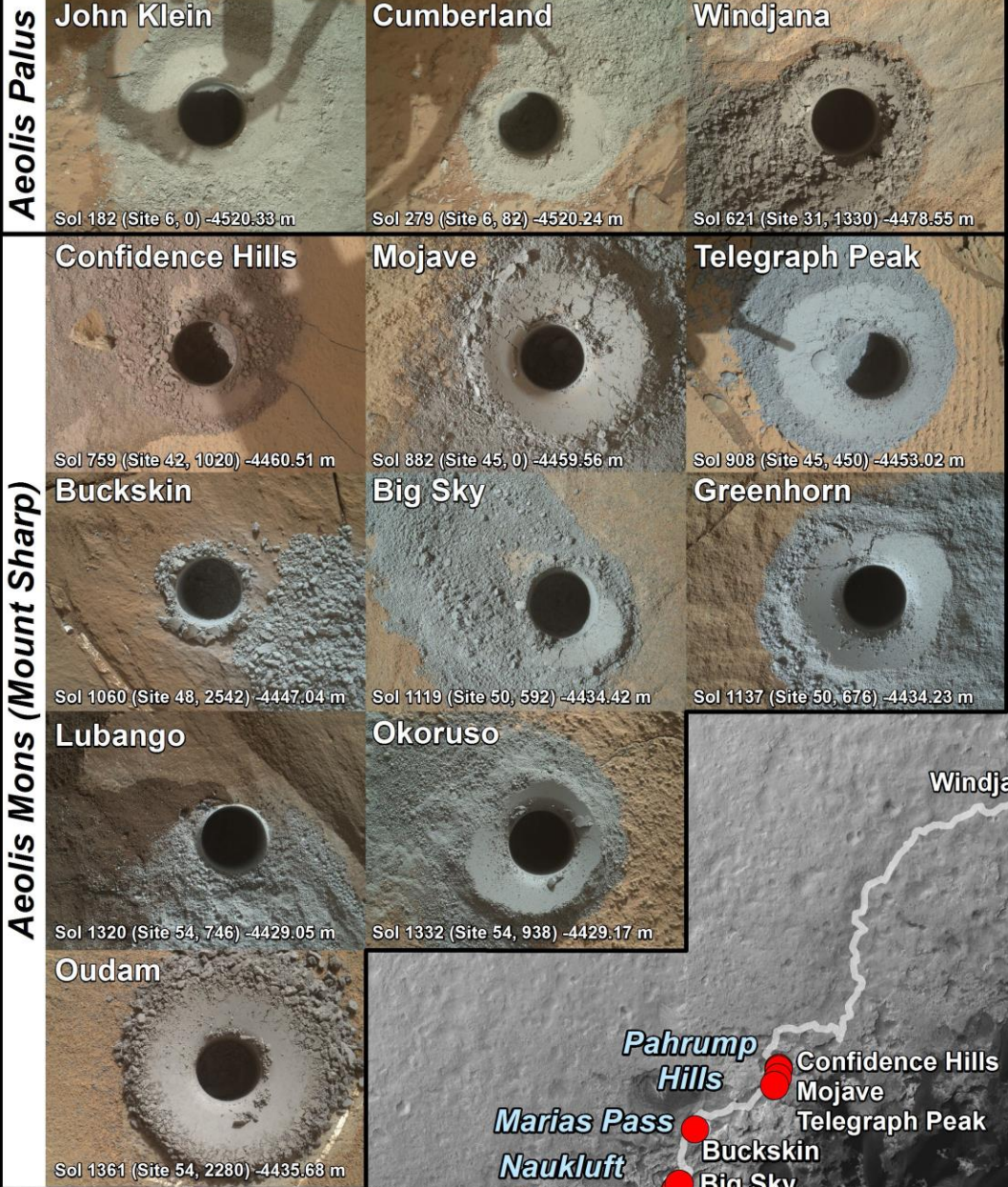
NASA/JPL-Caltech



**August 5, 2012: “Touchdown confirmed.”  
“Let’s see where Curiosity will take us.”**



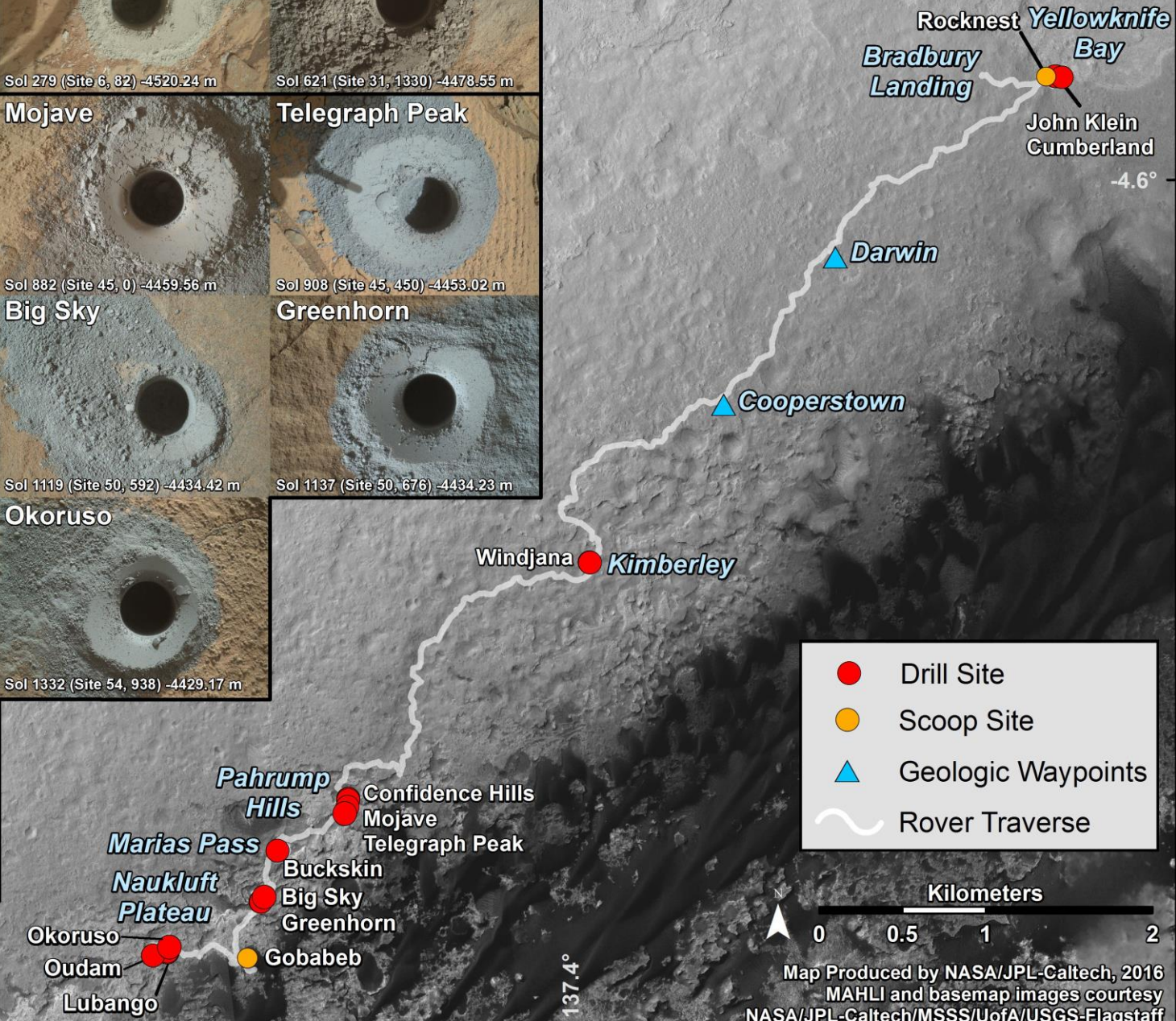




Drill hole diameter is ~1.6 cm.

# DRILL SITES AT GALE CRATER

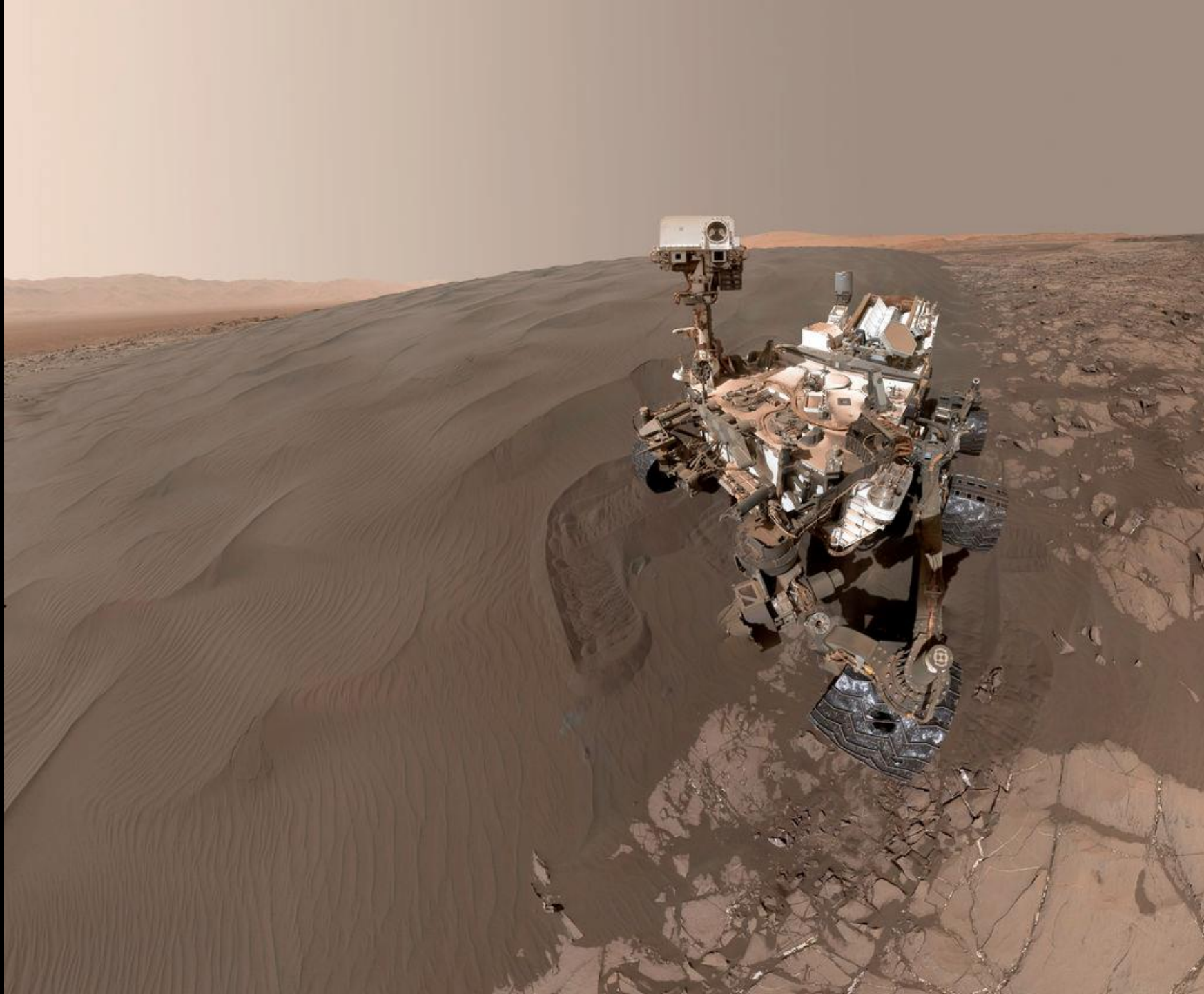
Mars Science Laboratory



- Drill Site
- Scoop Site
- ▲ Geologic Waypoints
- ~ Rover Traverse



Map Produced by NASA/JPL-Caltech, 2016  
 MAHLI and basemap images courtesy  
 NASA/JPL-Caltech/MSSS/UofA/USGS-Flagstaff



4°40'S

137°22'E



Marias Pass

Buckskin

Stimson Sandstone Ridges

Bridger Basin

Big Sky/Greenhorn



964 962 960 963

967 971 990

987 976/978

986 981 983 984

1073

1074

1078

1080

1083

1085

1087

1093

1094

1098

1153

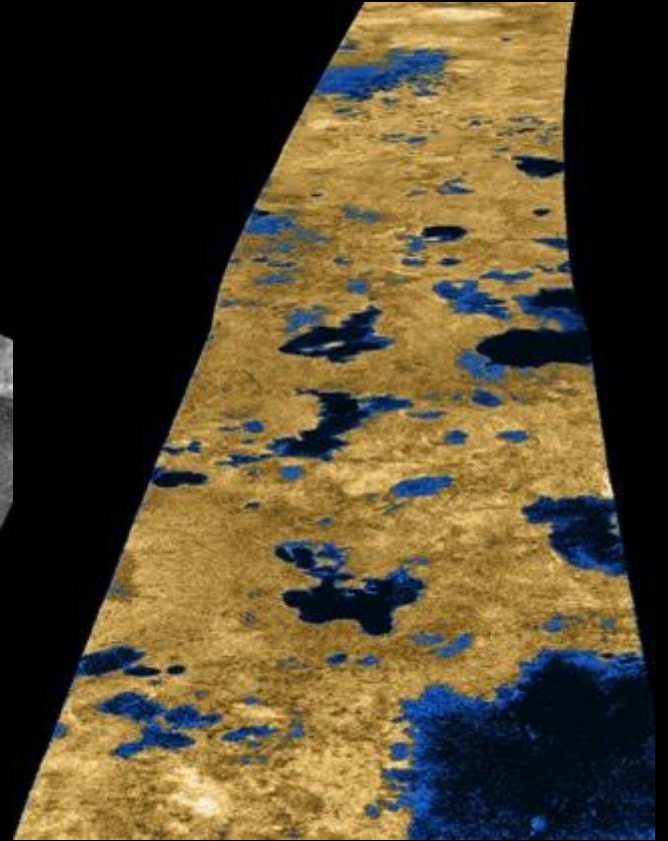
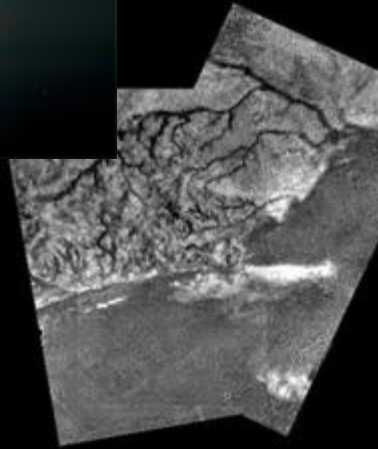
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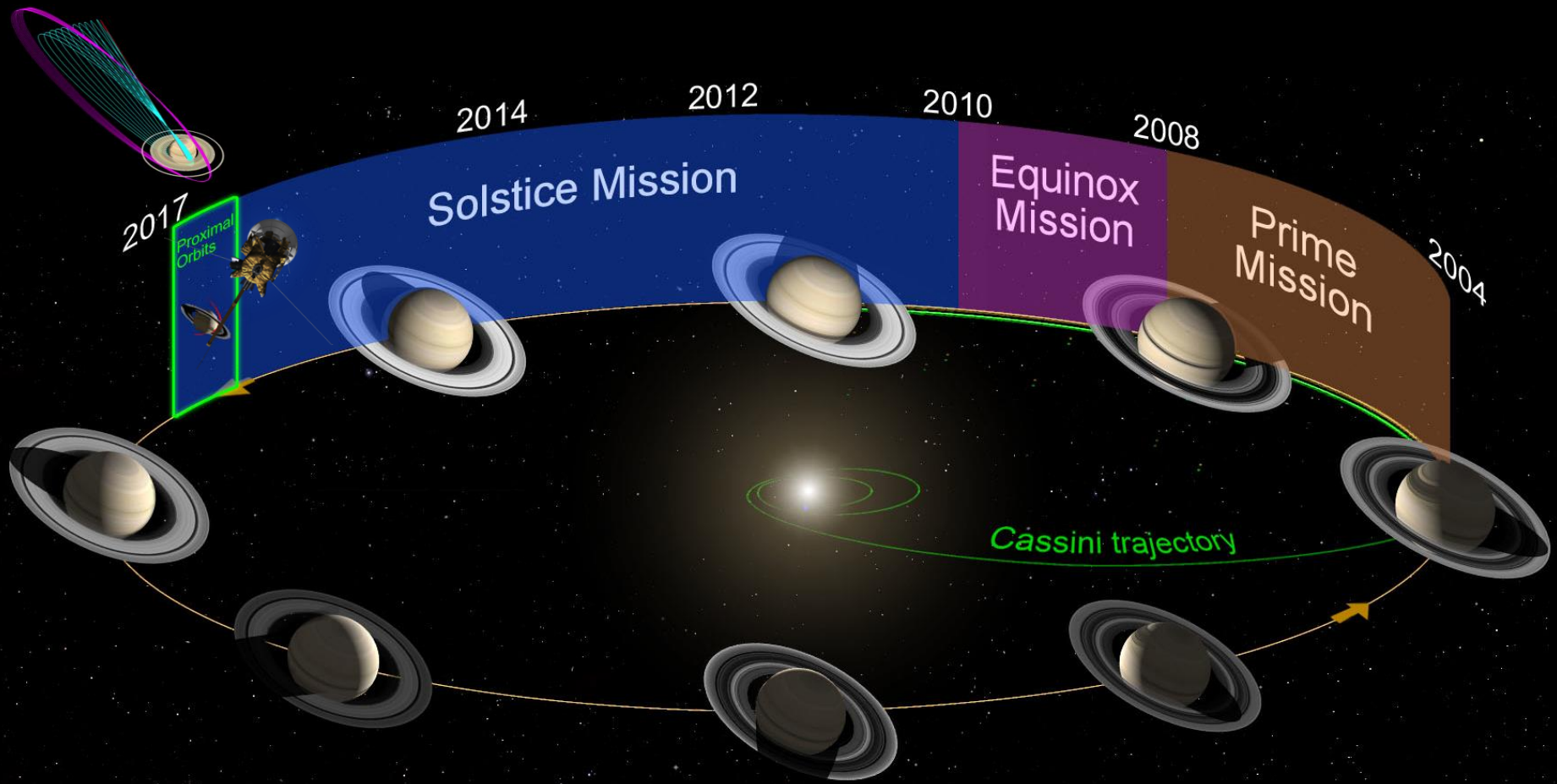
# Cassini Program Example...

- **Multiple extended missions**
- **Grand Finale**

# Cassini/Huygens studies Saturn, Enceladus' geysers, and Titan's lakes



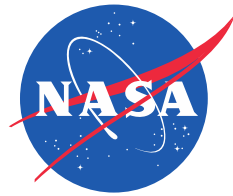
# Cassini-Huygens Mission Overview



# Grand Finale Video...

- **Going out in a blaze of glory**

<https://www.youtube.com/watch?v=xrGAQCq9BMU>



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